

Item No.	8b_supp
Date of Meeting	May 25, 2021

Project Management and Controls Services IDIQ Contracts

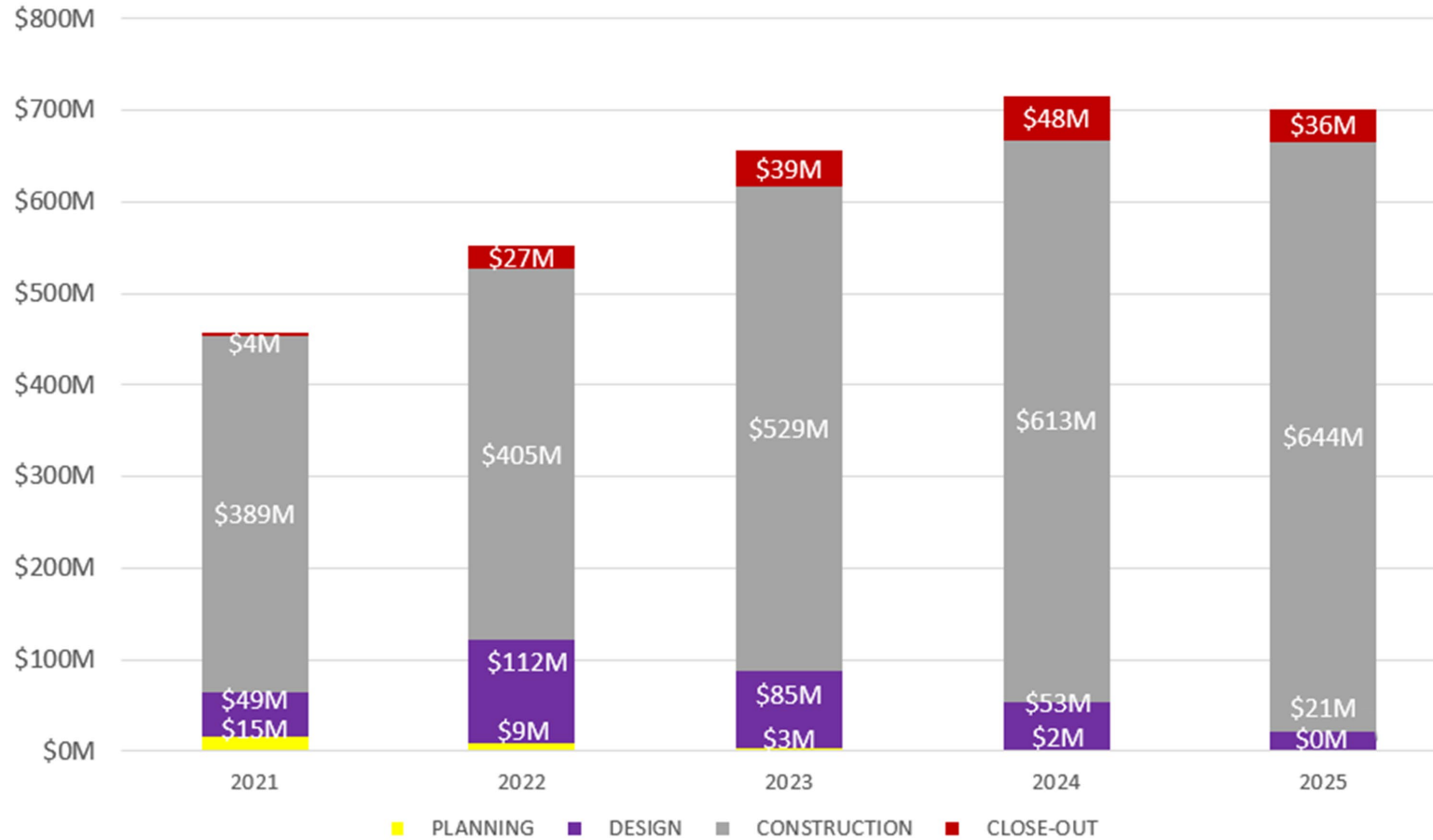
Project Management and Controls Services IDIQ Contracts

Overview:

- Requesting authorization to execute up to eight IDIQ contracts over five years with a total value of up to \$60 million
- Supports the planned \$3.7 billion 5-year Aviation Capital Program, as well as expense and tenant improvement projects
- Continues approach of using mix of Port staff and consultants
- No funding authorization now; funding under capital project and annual expense budget authorizations
- Ability to balance skills and capacity with project requirements, providing timely completion of projects

Project Management and Controls Services IDIQ Contracts Support Large and Growing Capital Program

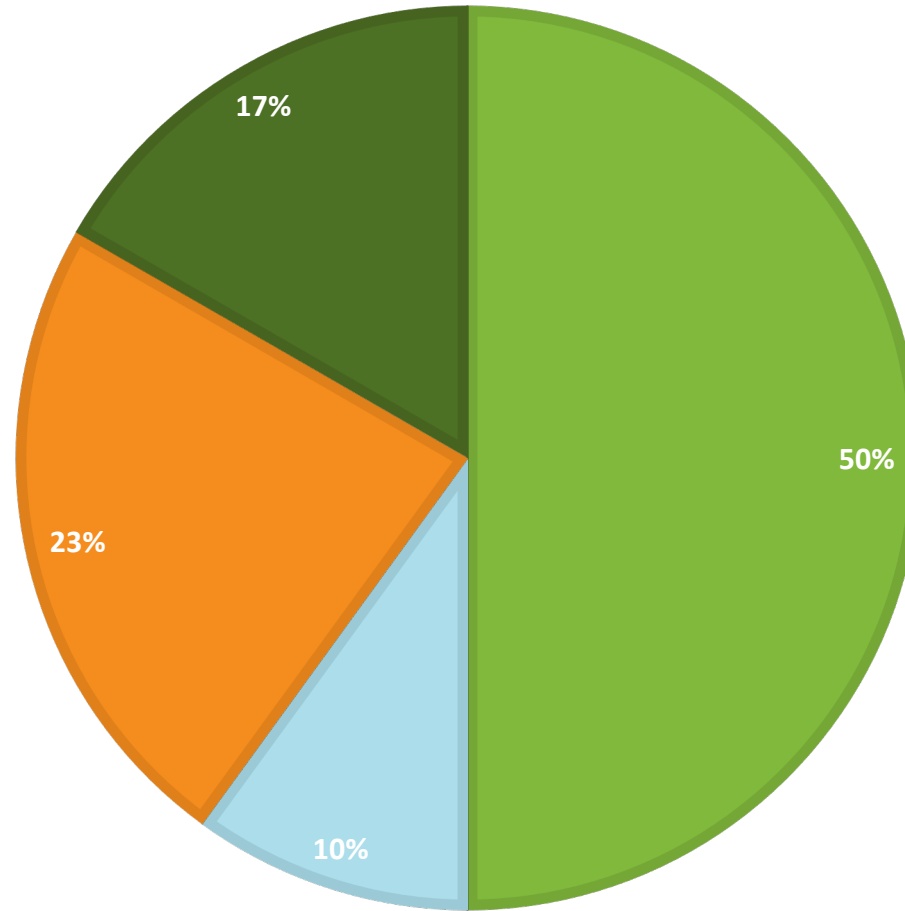
5-year Aviation Project Cash Flow



Project Management and Controls Services IDIQ Contracts Support Broad Range of Aviation Projects



\$60M PROJECT SUPPORT



- Aviation Capital & Expense Projects
- Noise Program
- Tenant/ADR Projects
- Project Controls

Project Management and Controls Services IDIQ Contracts

Project Management Resourcing Strategy:

- Sustainable Port PM staff development while using consultants for up to one-half of project staffing needs
- Appropriate span of control for AVPMG managers
- Appropriate mix of junior and senior positions
- Attract and retain more diverse work force
- Alignment of project controls with project management teams